January 31, 2025 Eric Babson babson@math.ucdavis.edu 1094 Cragmont Avenue Berkeley CA, 94708

Dear Mr President:

I am concerned about dysfunctional government.

Your moves to eviscerate the agencies your were hired to administer will disrupt both their effectiveness and lives of those working there. You threatened 'adverse consequences' for those not snitching on any mission-misalignment of their colleagues. Many people were fired, reassigned or reclassified. The newly appointed heads are largely inexperienced and incompetent hacks. Taken together you are creating a work environment in which performing minimally and praising the new bosses is prudent while calling out problems is best avoided. Yesterday's aviation disaster is a reminder of what to expect from such rudderless agencies where a poor communication protocol is better ignored than challenged.

Please assure me that you will administer effectively.

My pride in the US derives partly from our professionalism.

Sincerely, Eric Babson